	Page 4		Dave 2
	Page 1		Page 3
1		1	PROCEEDINGS
2		2	February 27, 2023 2:01 p.m.
3		3	CHAIRMAN WALKER: Good afternoon,
4		4	everybody. Apologies for my tardiness.
5		5	By my clock, it's 2:01. I'll go ahead and call
6	JACKSONVILLE HOUSING AUTHORITY	6	to order the Jacksonville Housing Authority
7	BOARD OF COMMISSIONERS MEETING	7	Board of Commissioners Meeting for Monday,
8		8	February 27th.
9		9	At this time, I will go ahead and open it up
10	TAKEN: Monday, February 27, 2023	10	for public comment.
11	TIME: 2:01 p.m. to 3:14 p.m.	11	Is there anybody here from the public,
12	PLACE: Jacksonville Housing Authority 1300 North Broad Street Jacksonville, Florida 32202	12	either here, online or anything else, that would
13	Jacksonville, Florida 32202	13	like to comment?
14		14	(no response)
15	Taken by Carol DeBee Martin, court reporter.	15	CHAIRMAN WALKER: One day this will get
16		16	interesting. One day.
17		17	Hearing none I'll go ahead and close public
18		18	comment, if there's nothing else.
19		19	We have the meeting minutes from our last
20	Carol DeBee Martin Jacksonville Court Reporting, Jnc.	20	meeting. I did take a look at those prior to
21	1620 Barram Road Apt 5111	21	arriving.
22	Jacksonville Florida 32207 (904) 465-1787 (cell) debeemarting aol.com	22	Were there any other questions or comments on
23	debeemartin@aor.com	23	those meeting minutes before we speak,
24		24	Commissioners?
25		25	COMMISSIONER BROCK: No, sir.
	Page 2		Page 4
	APPEARANCES:	1	CHAIRMAN WALKER: Hearing none, could I get a
2	DWAYNE ALEXANDER, PRESIDENT/CEO CHAIRMAN CHRISTOPHER WALKER	2	motion to approve the minutes, please?
3	COMMISSIONER HARRIET BROCK	3	COMMISSIONER BROCK: I make a motion,
4	COMMISSIONER CRAIG SHOUP COMMISSIONER HEATHER HOROVITZ	4	Mr. Chair.
-	LAWSIKIA HODGES, ESQUIRE (OGC)	5	CHAIRMAN WALKER: I have a motion to approve
5	EVANN MORRIS	6	the prior meeting minutes.
6	ANTONIO PEREZ LINDA SIMS	7	Can I have a second?
_	DENNIS LOHR, CFO	8	COMMISSIONER HOROVITZ: Second.
′	GREGORY WILLIAMS COLENE ORSINI	9	CHAIRMAN WALKER: Second.
8	KORTE PARDE, ESQUIRE,	10	Is there any discussion?
9	CATHY HUNT TODD AUBUCHON	11	(no response)
	REYNOLD PETERSON	12	CHAIRMAN WALKER: All those in favor signify
10	DANIEL MITCHELL VANESSA DUNN	13	by saying, "Aye."
11	SHAWNTARA LEE	14	COMMISSIONER BROCK: Aye.
12	MOLLIE STEWART, ESQUIRE, (JALA, Inc.) DEJA PETTIFORD (public comment speaker)	15	COMMISSIONER BROCK: Aye.
	12021 McCormick Road, Apartment 1205	16	COMMISSIONER SHOUP: Aye.
13	Jacksonville, Florida 32225 (904) 309-1699	17	CHAIRMAN WALKER: Aye.
14	(50-7) 505-1055	18	Any opposition?
15 16		19	Hearing none, the minutes are approved.
17		20	I wanted to talk about just from the
18 19		21	Chair's comments for a second, I don't know how
. 19		22	many folks have been following what is referred
20		44	many loke have been following what is relented
20 21			to as SR 102 with the Live Lead Act
20 21 22		23	to as SB 102 with the Live Local Act.
20 21			to as SB 102 with the Live Local Act. In your board packet, you should have received a draft of a letter. This is a letter

Page 5 Page 7 1 that I put together along with Mr. Alexander's 1 talking about this. And I'm completely supportive 2 input and then also running it by OGC, 2 of us putting a little pressure or trying to 3 which documents some thoughts I had relative to 3 position that we want to have more of a role in 4 SB 102. 4 the affordable housing in the city. 5 As a quick summary, SB 102 or the Live Local 5 So everything that you just outlined, 6 Act is an act that's being introduced to the 6 if Ms. Hodges agrees, I'm --7 Florida House and Senate and should be voted on CHAIRMAN WALKER: Yes. And I will say, 7 8 here or at least brought to the table or the floor 8 for Ms. Hodges that, if Ms. Hodges doesn't agree 9 9 in this next legislative session. or disagrees with anything -- Ms. Hodges reviews 10 And long story short what it does is it 10 to make sure we're not overstepping our legal 11 grants certain incentives to private party 11 authority. 12 developers to develop alongside nonprofits 12 And there's nothing legally and materially 13 affordable housing. 13 inaccurate in the letter. correct, Ms. Hodges? MS. HODGES: With policy. 14 There's opportunity for real estate tax 14 15 exemptions. There is opportunities for 15 CHAIRMAN WALKER: Yes. 16 enhanced funding. 16 MS. HODGES: You wouldn't want to advocate 17 What it did not do, in my humble opinion, 17 to Tallahassee. It's totally a policy. 18 was elaborate on how a housing authority could 18 CHAIRMAN WALKER: Yes. It's a policy call on 19 participate in that sort of an engagement. 19 our behalf. 20 So this letter, if you've had a chance to 20 To that point, though -- and I'm happy to go 21 read it, basically outlines some things that, 21 down through the points -- you know, again, 22 22 in my review of the bill, are not addressed or this is something that I have been following 23 silent or could use clarity on. 23 quite closely, not that that should one way or the 24 So, you know, a lot of that deals with, 24 other say you should or shouldn't. 25 you know, being able to participate in a joint 25 But it's something that, when I looked at it, Page 6 Page 8 1 I went (gestured). 1 venture. 2 2 Again, the group that's supposed to be the Being the organization that gets a right of 3 first refusal on these surplus land funds making 3 vanguard of affordable housing -- there is not any 4 really mention of that group, not just in 4 us the party -- there's a local ordinance that 5 5 could be adopted by the county that needs to be Jacksonville, but across the state in this bill, 6 which I was kind of like, "It doesn't really 6 overseen making us the party to be able to oversee match." 7 7 that ordinance and the implementation around the 8 8 affordability components. So we can demur this. I just wanted to bring 9 So what I wanted to do is offer this to the 9 it up for the board's comments -- my Chair's 10 board today for discussion, and assuming, 10 comments, if there's anything with respect to 11 11 that, but we can demur this until later if you you know, how that discussion goes --12 12 or ask questions or comments -- we could look to would like some time to review it. You know, 13 approve via resolution the letter and support the 13 during the rest of our meeting, we can certainly 14 letter that would be sent out to the legislative 14 do that. 15 15 -- to the group. So we could attach that to the COMMISSIONER HOROVITZ: I have one question. 16 actual letter. 16 You mentioned that you want the housing 17 Are there any questions, comments or 17 authority to have right of first refusal, 18 18 but doesn't the CLT have the right of first thoughts on this? 19 I know that's a lot to throw at everybody 19 refusal? 20 last-minute. 20 CHAIRMAN WALKER: So the way the bill is 21 Was this circulated with the board packets? 21 currently written it will direct that the various 22 22 CEO: Yes. counties must put together a list and distribute 23 that list for basically public sale. CHAIRMAN WALKER: Thank you. 23 24 COMMISSIONER HOROVITZ: And I apologize. 24 What I suggested is, "That's great, but there 25 I didn't have a chance to review, but we've been 25 should be a policy that says that list should be

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1 -- if you're really going to use it for affordable 2 housing -- and that's what it's dedicated towards 3 -- that list should, in my opinion, be published 4 to a housing authority, if there is one in the 5 jurisdiction, for basically right of first refusal.

> And say, "Hey, we are the organization that's supposed to be doing this. Why are you going to give this land to somebody else?"

> There is also something that -- I've seen this happen before. There is no requirement that any of the groups -- that, if you buy land of that surplus land list, there is no requirement that you have to actually commence construction within a certain period of time.

So what a lot of these groups in other states, not necessarily here -- they sell this land and then land bank it. They just sit on it and do nothing with it.

So one of my suggestions is there should be -- within 24 months of the conveyance, there should be a shovel in the dirt somewhere. you know, to actually move these things forward.

So those were two of the biggies. I'm just going right down through, if you look really

there, and then it follows in line that those projects should then become restate tax exempt.

3 which is what this bill is really dealing with.

Probably a third to half of the bill is dealing 4

5 with real estate tax exemptions in furtherance of 6 affordable housing. So that's Point No. 1.

> Point No. 2, you know, Dwayne has talked about this, and we've talked about this at prior meetings where, you know, serving at -you know, Dwayne might serve as an executive director for another housing authority or, you know, St. Johns County or Clay County or Nassau County that doesn't have a housing authority -- being able to specifically enter into interlocal agreements, you know, with local governmental bodies, not necessarily just the housing agency of a local governmental body, you know, making it clear that you can do those things.

Point No. 3, again, I mentioned the statute authorizes the counties to enact an ordinance that, if you apply and do certain things, you will receive tax exemption and also basically a priority bill for affordable housing.

It states that a local agency should be

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tasked with overseeing the applications and reviewing of the applications.

3 To which I said, "Well, wait a minute. 4 We already do that."

So provide that the housing authorities can actually oversee and process those applications.

I mentioned the inventory list, which is

No. 4.

I mentioned No. 5, which should be commenced in 24 months.

There is talk about these land use restrictions. Under FS-196 -- I think it's -196 -- I'm pretty sure it's -196 -- they talk about the fact that a nonprofit would be exempt from real estate taxes, but it's not clear if you have to have a land use restriction issued by Florida Housing Finance Corporation.

And so part of the issue is that you've got assessors across the state that will take the position -- "Well, even though you are an affordable housing organization, you've restricted your land -- actually more restricted than what would be required in certain LIHTC transactions -because that land use restriction was not issued by Florida Housing Finance Corporation. You're

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My Point No. 1 was -- and we've talked about this in prior board meetings. I don't know if this board has really discussed this in detail, but there is a question or lack of clarity in FS-21, which says what happens if a housing authority participates in a public private venture relative to real estate taxes or something

Does that qualify for real estate tax exemption?

Does that not qualify for real estate tax exemption?

And, specifically, I would love to see that it's a specific -- it's a specific enabling point that says, "Hey, a housing authority can engage with a third party in the furtherance of housing."

I'm also not naive having done this for a living that it shouldn't just be that the housing authority serves is a .1 percent partner and gets nothing back.

Right?

There should be some parameters around that. So those were just some suggestions that I had

Page 13 Page 15 1 not automatically exempt. for that 90-day window to open. 1 2 To which I've said, "I don't think that's the 2 And then, you know, if FHFC doesn't get 3 intent of what the legislature was getting at." 3 back to you in time or, you know -- or if, 4 So clarifying that, why is that important to 4 you know, their backlog -- or whatever ... 5 us? 5 so my recommendation was basically a rolling 6 6 Ability Housing that we could partner with, submission as opposed to a window. 7 other nonprofits that we would partner with and 7 COMMISSIONER SHOUP: My question would be, 8 work with would then be exempt. 8 have your points -- I'm looking at all this on the 9 9 senate side -- has it all been looked at compared I see there are question marks in my letter. 10 It's a good thing I didn't send it yet. 10 to the substitute they just did on Friday? 11 11 COMMISSIONER HOROVITZ: I was going to ask if CHAIRMAN WALKER: Yes. The substitute 12 there's more for a reason. 12 doesn't completely address all of these points. 13 CHAIRMAN WALKER: Yes. Because it was a 13 It hints at them, but, again, it doesn't 14 14 specifically address these points. really interesting point, Commissioner. 15 15 I think, to your point, Commissioner Shoup There was four question marks, because I was 16 16 really thinking about that one. -- I think that's part of the conversation I want COMMISSIONER HOROVITZ: So you have two too 17 17 to trigger, which is I'm sure there are advocates 18 18 of the bill out there appointing. many. 19 19 But I think we can point to five to CHAIRMAN WALKER: It goes back to the --20 20 No. 7 goes back to my point earlier. A joint seven -- whatever the number was -- nine --21 21 nine, specific things that, as an agency, venture should be exempt. 22 22 I know we run into, because we've run into them No. 8 -- this one is a pet peeve, 23 and asking them to detail that a little bit more. 23 which I think is important. A lot of --24 Florida does not require that your assessors give 24 COMMISSIONER SHOUP: My other question --25 25 has anybody checked with the city administration? you what's called, "a predetermination letter." Page 14 Page 16 1 So you can think that you've complied with Is this on their radar in the legislative 1 2 all of the aspects that would check the box to get 2 world? 3 you an exemption, but, for whatever reason, 3 CHAIRMAN WALKER: I've asked around. 4 somebody may come back, and say, "No. You're not 4 At the advice of folks, I've asked around. 5 5 actually exempt." Nobody seems to be advocating one way or another. 6 By mandating that an assessor has to review 6 I think that, at best, we're supportive, 7 an application, provide a predetermination letter. 7 but silent on an advocation standpoint. 8 you can know in advance whether or not you 8 At least, that's what I've heard locally. 9 actually have the exemption and, therefore, 9 COMMISSIONER SHOUP: Just my other 10 whether or not your deal actually exists. 10 observation -- probably Senator Bradley would be 11 Most lenders will not let you underwrite an 11 our best. She's been on both the subcommitties 12 exemption unless you can demonstrate that, 12 that have had the votes on this so far. So ... 13 CHAIRMAN WALKER: I would think. you know, a county has prereviewed it. 13 14 And then, last but not least, FHFC, 14 And, if the board authorizes this, one of the 15 which is Florida Housing Finance Corp. -things that I would then want to direct Dwayne to 15 16 they will be an organization which is required to 16 do is to reach out to the folks on this letter 17 review certain applications for other types of 17 -- anybody that, you know, we have dealings with 18 18 exemptions. from a legislative side -- to make sure he 19 My point there is they wanted to have a 19 contacts them, and says, "Hey, I wanted to make 20 window for those types of applications; however, 20 sure you've seen the letter. You know, call us if 21 21 a window is a very difficult thing to pursue you have questions. Call us if you want to 22 in the real estate world, because deals are 22 communicate with us." 23 rolling. It's not always that you can fit within 23 Again, I think this is one of these once in 24 that 90-day window, and, as a result, you can have 24 a lifetime opportunities to have a say in 25 deals that die on the vine because you're waiting 25 something that could actually directly impact this

Page 17 Page 19 1 agency. 1 there were still statements directed towards 2 So I figured, "Why not?" 2 Mr. Alexander. 3 In order to make sure we are prim and proper, And we could talk about this more in detail 3 4 assuming we approve a resolution. 4 it is my recommendation, after speaking with 5 5 So any other comments on this? Mr. Alexander and OGC, that we engage an outside 6 This is just Chair's comments at this point. 6 law firm to do an independent review and give us a 7 (no response) 7 summary report on what, if anything, in that 8 CHAIRMAN WALKER: I have two more items, 8 letter, you know, sticks out to them. 9 which I will open up, as they're not on the 9 At the encouragement of OGC, I believe we 10 agenda. I will open them up to public comment. 10 have Constangy --11 The first is Mr. Alexander's -- give me 11 MS. HODGES: Correct. 12 1 second -- where is it? -- Mr. Alexander's 12 CHAIRMAN WALKER: -- Constangy, who is our 13 review 13 HR law firm who does our Collective Bargaining 14 I did receive most, if not all, of your 14 Agreement, would be the recommended party. 15 reviews. I am still tabulating those and making 15 They would ultimately, with the board's 16 sure that we're all talking the same way. 16 consent, report to me via OGC to make sure that, 17 There is nothing to present at this point; 17 you know, there's separations of everything. 18 however, I will say Mr. Alexander did his 18 And we would just want to wrap that up as 19 self review. 19 efficiently as possible. Obviously, we want to 20 In the next week or so, I'll be circulating 20 look at, you know, the statements that were 21 the full packet along with kind of a summary of 21 made, but, again, I think it's important that we 22 what everybody has put together. 22 just put a tie on that -- no need to go through 23 Overall, which I don't mind saying, 23 necessarily OIG. will be reflected in the packet. Mr. Alexander 24 24 To my knowledge, there hasn't been anything 25 was very well-received. 25 submitted there or anything like that, but it's Page 18 Page 20 1 just to document it and make sure we've done our 1 I certainly appreciate what you've done for 2 2 diligence from a board level. us, but, since it is a public matter and I haven't 3 had a chance to consolidate everything, I didn't 3 So, with that, I'll open that up, Number One, 4 for public comment. 4 want to give a varying degree of everything today. 5 5 Is there public comment on this matter? So Kort is helping me to consolidate all that 6 6 (no response) information so I have a chance to review it with 7 CHAIRMAN WALKER: We welcome and encourage 7 Mr. Alexander and present at the next board 8 8 meeting a formal set of recommendations. public comment. 9 We are faster than we were last year, 9 Hearing none I'll close public comment. 10 10 but still behind the eight ball. So we will Commissioners, would you guys like to discuss 11 continue to be better about that, Mr. Alexander. 11 12 12 Alternatively, I would like a motion for --So my apologies. 13 Next on my list I'm going to add --13 I guess it would be -- JHA via OGC to engage 14 which this will be a discussion which we need to 14 Constangy for the limited purpose of reviewing 15 15 have. this letter and providing a summary report, 16 So last week we had a letter from a 16 which would be then received by me and presented 17 17 Ms. Jackie Harris that was presented as well as to the board as a whole. COMMISSIONER SHOUP: Do we have any cost 18 communications. I believe she spoke during public 18 19 19 comment. estimate on this? 20 In reviewing that matter in more detail, 20 CHAIRMAN WALKER: Not at this time. 21 I had asked Mr. Alexander and Kort to do basically 21 I don't think it would be unreasonable for us as a 22 22 an internal summary. board to set a number 23 23 After talking with OGC and talking with You know, it's one of those things. 24 24 Mr. Alexander, while the majority of that We want to be thorough, but, in the same vein, 25 communication was directed at another individual. 25 we are not necessarily looking for a \$100,000

	Page 21		Page 23
1	report.	1	I'm not saying that every complaint
2	So I would say that, you know, if the board	2	should go to this level, but, you know, given it
3	wants to give a not-to-exceed number, we can	3	was a former employee, given that she made public
4	certainly do that, and, if they need more,	4	statements, given that she wrote the letter,
5	you know, they can come back and ask for it.	5	I think this merits at least a summary review
6	But, Commissioner, I tend to agree with you.	6	just to make sure.
7	This is something that, you know, if their	7	So, Commissioner Brock.
8	billable rate is \$500 an hour at, you know,	8	COMMISSIONER BROCK: Yes. Mr. Chair,
9	10 hours, that's 5,000. 20 hours is 10,000.	9	I heard you say you were going to seek for outside
10	15 hours is 7500.	10	counsel.
11	So I'm not sure and maybe OGC would have a	11	Is this going to fall up under our 360
12	thought on how long something like this takes.	12	evaluation for our employees?
13	MS. HODGES: Yeah. I mean it really just	13	I was just wondering. That was all.
14	depends. I'll tell you that Dwayne, it's my	14	Was that going to be a part of it?
15	understanding that we have an existing engagement	15	CHAIRMAN WALKER: So the answer would be,
16	with Constangy that already has dollars on it.	16	"No," because our evaluation period was for 2022.
17	Even if we needed to add money to it,	17	COMMISSIONER BROCK: Uh-huh.
18	this would clearly fall below the threshold that	18	CHAIRMAN WALKER: So this would technically
19	would require board approval.	19	fall in the '23 employment realm.
20	But the other piece I want you to know is	20	COMMISSIONER BROCK: Okay.
21	that OGC supervises outside counsel. So we are	21	CHAIRMAN WALKER: So, if anything were to
22	looking at the bills. We are nitpicking the	22	come of it, my suspicion would be that would be
23	bills.	23	where, you know, any evaluation comments would be
24	So the likelihood of there being some	24	made.
25	overindulgence of fees on this type of a matter	25	COMMISSIONER BROCK: Okay, okay.
	Page 22		Page 24
1	Page 22 we're not even expecting that.	1	Page 24 COMMISSIONER HOROVITZ: So that ask is for
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	we're not even expecting that.		COMMISSIONER HOROVITZ: So that ask is for
2	we're not even expecting that.  We've been working with Constangy for years now. So I don't see the need to put a not-to-exceed amount on something like this,	2	COMMISSIONER HOROVITZ: So that ask is for them to review the letter or to investigate everything listed in it?  CHAIRMAN WALKER: Not everything listed in
2 3	we're not even expecting that.  We've been working with Constangy for years now. So I don't see the need to put a not-to-exceed amount on something like this, and I didn't get the indication from my labor and	2	COMMISSIONER HOROVITZ: So that ask is for them to review the letter or to investigate everything listed in it?
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1 2 3 4	Page 25		Page 27
2 3 4	sitting here making a statement and not having a	1	CHAIRMAN WALKER: So we have a motion and a
3 4	third party say, "We agree with you."	2	second.
4	So, with that, I think, you know, to me,	3	Any further discussion?
	this is something we should do to be proper in	4	(no response)
5	furtherance of our fiduciary duties as the board.	5	CHAIRMAN WALKER: Hearing none, I'll call the
6	You know, and I have my thoughts on how this	6	question.
7	will ultimately end up, but that's something we	7	All those in favor signify by saying, "Aye."
8	need, to confer with an outside party.	8	COMMISSIONER BROCK: Aye.
9	COMMISSIONER SHOUP: From the financials	9	COMMISSIONER SHOUP: Aye.
10	idea, you know I don't know if we want to do	10	COMMISSIONER HOROVITZ: Aye.
11	this.	11	CHAIRMAN WALKER: Aye.
12	Could OIG do it for free?	12	Any opposition?
13	CHAIRMAN WALKER: Unfortunately, we have a	13	(no response)
14	potential conflict with OIG and OGC, not to	14	CHAIRMAN WALKER: Hearing none that motion
15	mention, from my perspective, I would rather	15	also passes.
16	before we refer it to that, which in my mind is	16	I believe next is the
17	a little bit more of a bigger step, I'd rather do	17	COMMISSIONER HOROVITZ: I make a motion to
18	a third-party investigation to see if the board	18	move this chair out.
19	needs to make a determination to refer it to that	19	(Everyone laughed.)
20	step.	20	CHAIRMAN WALKER: okay. At this point,
21	I am loathed to involve OIG in something that	21	I believe we have the agency financial overview by
22	may have, you know, no merits whatsoever.	22	Mr. Lohr.
23	That's not something in my opinion, that's not	23	CFO: Good afternoon, Commissioners.
24	something this board needs to subject	24	The Finance Committee met, and we reviewed
25	Mr. Alexander to unless we find that there is	25	the financial statements as of January 31st,
	Page 26		Page 28
1	merit to the accusations.	1	2022
	COMMISSIONED SHOUD NO. 11: 1		2023.
2	COMMISSIONER SHOUP: Yes. I just was	2	
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3	thinking that, instead of paying Constangy,	3	This is our fourth month of the housing authority's financials. So we're a third of the
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Page 29 Page 31 1 We came in at 466,000. So very good so far 1 Looking at our RAD properties for January, 2 year to date, and, for comparison, last year we 2 this is the first month of their fiscal year. 3 were at just over \$5,000,000. 3 Starting with The Waves, we budgeted \$151,979 for income. We came in at \$147,250. 4 For our Section 8 program, our income 4 5 5 we budgeted at \$2,349,000. Our income is at So about \$4,000 less, but we were up over last 6 \$3.394.000, and we reviewed this at the 6 vear, which was \$146,079. 7 Finance Committee. The revenue number also 7 For our expenses, we budgeted \$95,684. 8 includes the Mod Rehab program and 8 We came in low at 79,389, but that was up over 9 Single Occupancy Program, and, for reference, 9 last year, which was 59,385. 10 last year it was at \$2,805,000. 10 And then, for Centennial Towers, our budget 11 Looking at our expenses, we budgeted 11 is 146,966. We came in at 147,091. So it's a 12 \$2,218,000, and we ended up the month at 12 little bit above budget, and last year, 13 \$2,750,000. And, in comparison, last year we were 13 for comparison, we were at 146,079. So very 14 at \$2,814,000. 14 close year over year. 15 For our Gregory West property, we budgeted 15 For our expenses, we budgeted 93,625. 16 \$547,000 for revenue. We ended up the month at 16 We ended up the month at \$90,075. So about \$3500 17 \$529,000. So a little bit less than budget, 17 below budget, and then, for comparison, last year 18 but last year we were at \$516,000. So our income 18 we were at 78,000. 19 is up over last year. 19 For Hogan Creek, we budgeted 134,859. 20 And then, for our expenses at Gregory West, 20 We did really well and came in at 137,750, 21 we budgeted \$337,000. We came in year to date at 21 and then, in comparison, last year during 22 \$265,854. So well below budget, and then last 22 construction our income was at 88,895. 23 year we are at 279,000. So our current trend 23 And, in looking at our expenses, 24 is our expenses are down versus last year. 24 we budgeted 76,469. We ended up the month at 25 Looking at Brentwood, we budgeted \$937,000 25 110,277. There were a lot of one-time charges in Page 30 Page 32 for revenue. We came in at \$918,000. So a little 1 there due to the finalizing of the construction 1 2 and the grand opening at the property, and then, 2 bit lower than expectations and a little bit lower 3 3 than last year, which was \$927,000. for comparison, last year we were at 62,483. 4 Any questions? 4 Looking at our Brentwood expenses, 5 COMMISSIONER HOROVITZ: Dennis, I remember we 5 we budgeted 827,688. We ended up the month at 6 talked about this in the finance meeting, but, 6 800,529. So about \$27,000 below budget, 7 when we have a large variance in expenses year 7 and, for comparison, last year we were at 8 over year, it's because you expected to have more 8 723.000. 9 9 Looking at our reserves, we ended the month units occupied? 10 10 right at \$51,000,000. Of that 51,000,000, Is that what it was? 11 about 20,000,000 is unrestricted with the other 11 CFO: On which one, specifically? 12 12 COMMISSIONER HOROVITZ: Whenever -- I think 30,000,000 restricted to public housing and 13 there was an answer for the majority of them. 13 Section 8. 14 And then every month we look at our 14 When there's a large increase in expenses in 15 15 Quick Ratio and our MENAR. the budget year over year, what drives that 16 Our Victory Pointe property is doing 16 increase? 17 17 the best with our Quick Ratio. We're at 24, CFO: Typically, we're expecting a certain 18 which is excellent, and they also have the highest 18 level with our contract maintenance. We kind of 19 19 MENAR at 26.3. budget it based on last year, and this year may 20 HUD gives us full points for everything over 20 not be the same as far as that's concerned. 21 4. So all of our properties would get full points 21 Occupancy does have a lot to do with it, 22 22 on our score, and, for comparison, our average like Hogan Creek. There is more occupied units. 23 MENAR is 13.61, which means we can operate for 23 So the expenses are a lot higher. 24 24 over 13 months without any additional operating COMMISSIONER SHOUP: I would just add --25 subsidy. 25 I think the finances look good. It's always good

Page 35  1 to bring in more money than you're spending. 2 and I don't know how elise to say this. 3 On the spreadsheets, when we're talking about 3 the numbers and what it is, can sit and read 4 that myself. I personally don't need to have 6 it in the board time just reading the PowerPoint 7 to us. 5 I would like to hear maybe what is causing 6 that variance. 10 "Hey, we see what this is." 11 But, if you just tell us what that really is, 11 These three expense lines were over budgeted and 14 under-" or whatever, that would be helpful to 15 me personally. 16 COMMISSIONER SHOUP; I don't know what 16 werybody else would do. 17 CPO: Okay. 18 COMMISSIONER SHOUP; I don't know what 17 everybody else would do. 18 COMMISSIONER SHOUP; I don't know what 19 me personally. 19 and really looking at variances. I completely 20 and really looking at variances. I completely 21 agree. 22 And, thank you, Dennis and team, for all of 22 the adjustments. 24 CPO: Uh-huh. 25 CPO: Uh-huh. 26 CPO: Uh-huh. 27 CPO: Uh-huh. 28 The one that just sticks out like a sore the based the adjustments are west will— the balance sheet packet that I got. 3 The one that just sticks out like a sore thumb to me is the accurade pension liability. 3 I just hurds. 4 The one that just sticks out like a sore thumb to me is the accurad pension liability. 5 It just hurds. 6 It just hurds. 7 I remember talking about this during 2 collective bargaining. 8 Remind me how we are addressing that accurad 19 long-term. 9 Have we captured and set aside for our accurage mension liabilities, or are we still— 10 long-term. 10 CPO: Yes. 11 GRI ROM WALKER: So as the money comes due very year, we make the payment to the pension plant to over our obligations. 17 CPO: Yes. 18 CHAIRMAN WALKER: Do we have like a rough 2 long-term 4 look of what those payments are every year 2 and chair have an objection to doing those four together? 19 CPO: Yes. 20 CPO: Yes. 21 CHAIRMAN WALKER: So as the money comes due very year, we make the payment to the pension 2 long-term. 22 CPO: Yes. 23 CP			1	
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21 agree. 22 And, thank you, Dennis and team, for all of 23 the adjustments. 24 CFO: Uh-huh. 25 CHAIRMAN WALKER: So I have just two, quick  Page 34  1 ones, unless anybody else has any comments. 2 One, this packet was very helpful to me — 3 the balance sheet packet that I got. 4 The one that just sticks out like a sore 5 thumb to me is the accrued pension liability. 6 It just hurts. 7 I remember talking about this during 8 collective bargaining. 9 Have we captured and set aside for our 10 accrued pension liabilities, or are we still — 11 we have a plan that pays current over the 12 long-term? 13 Remind me how we are addressing that accrued 14 liability. 15 CFO: We have — I believe we pay it current 16 over the long-term. 17 CHAIRMAN WALKER: So, as the money comes due 18 every year, we make the payment to the pension 19 plan to cover our obligations. 20 CFO: Yes. 21 CHAIRMAN WALKER: Do we have like a rough 22 COMMISSIONER BROCK: Lawn service. 24 and, you know, what we think they're going to be  Page 34  CHAIRMAN WALKER: Okay. I just warted to make sure. 26 CRO: Wen ave under the financials 27 Okay. Any other questions on the financials 28 Okay. Any other questions on the financials 3 Okay. Any other questions on the financials 4 for bar? 4 Okay. Any other questions on the financials 5 for Mr. Lohr? 4 CHAIRMAN WALKER: Hearing none, thank you, 4 Mr. Lohr. It's much appreciated. 4 Mr. Lohr. It's much appreciated. 4 Mr. Lohr. It's much appreciated. 4 for board action, which is Dwayne. I believe 4 the tare and JHA-11, having all to do with service 5 these were all run through the Finance Committee 4 that are not JHA-11, having all to do with service 5 these were all run through the Finance Committee 6 that are not JHA-11, having all to do with service 6 that are not JHA-11, having all to do with service 7 contracts and expenses; is that accurate? 8 cBCD: That's correct07, -08, -09 and -10 9 were taken through the Finance Committee. 10 CHAIRMAN WALKER: Great. If possible, 11 I'd like to take those en banc together.	19	that's the direction we're going with the change		
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25 going into the future so we can forecast? 25 CHAIRMAN WALKER: So the one we have on here,	24			
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Page 37 Page 39 1 CHAIRMAN WALKER: Oh, wow. And I believe we 1 the lawn maintenance -- that got pulled? 2 COMMISSIONER SHOUP: It's not on that. 2 have our IT Team here. My understanding is, 3 in this world, you've got three or four vendors, COMMISSIONER BROCK: It's not on that. 3 4 and that's about it. CHAIRMAN WALKER: Okay. Understood. 4 5 Is that an accurate statement? 5 So we're dealing with -07, -08, -09 and -10, 6 6 which is contract increase for IT services. CEO: Yes. 7 7 CHAIRMAN WALKER: And the other one I know is renewal of IT services, contractor for burned 8 unit, renewal of Yardi services. 8 RealPage. 9 Is there any other one that's out there? 9 Does anybody want to pull any of those for 10 further discussion? 10 CEO: AppFolio. CHAIRMAN WALKER: AppFolio. COMMISSIONER BROCK: No. 11 11 12 COMMISSIONER HOROVITZ: No. 12 Okay. But Yardi seems to be -- okay. 13 CHAIRMAN WALKER: If not, I'd entertain a 13 Did we just implement this a couple years 14 motion for the approval of JHA-2023-07 through 14 ago? 15 JHA-2023-10. 15 CEO: Yardi has been around for years here. 16 COMMISSIONER BROCK: I make a motion. 16 CHAIRMAN WALKER: Oh, it has. 17 CHAIRMAN WALKER: I have a motion from 17 CEO: Yes. 18 Commissioner Brock. 18 CHAIRMAN WALKER: Okay. Interesting. 19 COMMISSIONER HOROVITZ: Second. 19 Is there -- I guess you have me going down 20 CHAIRMAN WALKER: I have a second. 20 the rabbit hole now, Commissioner. 21 Is there any further discussion? 21 Is there a thought process that we may want 22 (no response) 22 to migrate to a different system? 23 CHAIRMAN WALKER: All those in favor of 23 COMMISSIONER HOROVITZ: No. My thinking is 24 approving 2023-JHA-07 through 2023-JHA-10 24 that it's easy to stay with the same third party, 25 signify by saying, "Aye." 25 and you get comfortable. And then, with that, Page 38 Page 40 COMMISSIONER HOROVITZ: Aye. you're subject to whatever their price increases 1 1 2 2 COMMISSIONER BROCK: Aye. 3 CHAIRMAN WALKER: Aye. 3 And there are competitors, and, if there are COMMISSIONER SHOUP: Aye. 4 other tools that we could leveraging that could 4 5 5 CHAIRMAN WALKER: Any opposition? bring synergies across the organization, 6 that we should be exploring them even if it's 6 7 CHAIRMAN WALKER: Hearing none those four 7 passively. 8 motions pass. 8 But I'm making the comment that it would take 9 I'll call next Resolution -11, which is to 9 ten months to implement, because we would need to 10 approve the support letter that was drafted for 10 identify that to make sure we didn't have any 11 Senate Bill 102. 11 outages. 12 Before we make to move that motion, 12 CHAIRMAN WALKER: I see. I see. Okay. 13 is there any other discussion around that or --13 That's an interesting thought process. 14 I would like ... 14 I mean, Mr. Alexander, it may be more 15 Go ahead, Commissioner. 15 to your teams. 16 COMMISSIONER HOROVITZ: There is just a 16 I mean, do you think there -- is there value 17 comment on the discussion around the Yardi 17 in considering a migration of software at this 18 software. 18 19 CHAIRMAN WALKER: Yes, please. 19 CEO: Yes. We looked at Emphasys about 20 COMMISSIONER HOROVITZ: Just during the 20 four months ago, and we thought the software was 21 meeting we talked about how much time it would 21 decent. And we've seen many of our partners at 22 22 take for the team to implement a new software. other housing authorities using the software. 23 So, if we ever do decide that we want to entertain 23 They're not as robust as Yardi, and their 24 bringing in another competitor, that process will 24 infrastructure is very weak. They didn't have 25 take about ten months. 25 the -- I would say -- bandwidth to be able to

	Page 41		Page 43
1	Page 41	1	Page 43
2	help an agency of our size. We would probably set		Because, basically, most of that information
3	ourself up with failure.	2	is on a monthly basis. We try to do our reports
4	But Yardi I mean, just from my opinion, is probably the best out there. You just got to	4	daily or weekly so we can pretty much gauge the outcomes.
5	. , ,		
6	be able to utilize everything that they have in	5	CHAIRMAN WALKER: I just think it's
7	their software, but they are probably the best out there at this point.	6	important, Commissioner, I think, to your point, not only from a cost perspective, but, as we grow,
8	CHAIRMAN WALKER: Do we have a certified	8	technology is the way of the world and making sure
9	Yardi expert on staff as an actual certified	9	that we're staying current, you know, and we're
10	programmer person?	10	not lagging behind that technical aspect of our
11	CEO: Well, no. They don't have a	11	duties.
12	certification, but many of us are pretty much	12	CEO: Yes.
13	Yardi certified people.	13	CHAIRMAN WALKER: So certainly I appreciate
14	COMMISSIONER HOROVITZ: I think that's a	14	the look into that and love the thought process
15	great point. Every year or so even, just explore	15	of, "If we've got to upgrade and we need to spend
16	what is out there and confirm that we're using the	16	money, you know, that's something we need to know
17	best software for the housing authority.	17	about certainly."
18	I think that's excellent.	18	So this is probably a little bit out of
19	CEO: Yes.	19	order, but I'll take my own Board Chair
20	CHAIRMAN WALKER: One thing, Mr. Alexander,	20	prerogative here for a minute.
21	kind of being in this world which we might	21	JHA-11, which I believe was the Total Lawn
22	consider for the board is, does Yardi have the	22	Care renewal. I believe we deferred this back to
23	capacity to present like an agency asset	23	finance.
24	management dashboard so we could login and just	24	Was there any further discussion on this,
25	see visually what's going on?	25	or has this been pulled entirely and we're no
			· · ·
	Page 42		Page 44
1	CEO: Yes, they do.	1	longer dealing with it?
2	CHAIRMAN WALKER: Okay.	2	CEO: It's been pulled entirely.
3	CEO: But, for some of us who have been in	3	CHAIRMAN WALKER: It's been pulled entirely.
4	the industry for a very long time, they're not as	4	Fantastic. I don't know why it keeps coming in my
5	detailed in presenting the information.	5	packet.
6	We have worked along with Yardi in presenting	6	Other than that, I thank you sorry.
7	some of the dashboards in the sense that we	7	So that was for the IT services. Thank you
8			
_	used in the past.	8	very much or Yardi. Excuse me.
9	So they wanted to take what we were creating	9	Support letter for SB 102 are there any
9	So they wanted to take what we were creating and take and roll that out to other housing	9	Support letter for SB 102 are there any further comments, questions, thoughts on this?
9 10 11	So they wanted to take what we were creating and take and roll that out to other housing authorities.	9 10 11	Support letter for SB 102 are there any further comments, questions, thoughts on this? (no response)
9 10 11 12	So they wanted to take what we were creating and take and roll that out to other housing authorities.  So we ended up creating our own dashboard	9 10 11 12	Support letter for SB 102 are there any further comments, questions, thoughts on this? (no response) CHAIRMAN WALKER: Hearing none, could I get a
9 10 11 12 13	So they wanted to take what we were creating and take and roll that out to other housing authorities.  So we ended up creating our own dashboard and provided the information through IT and	9 10 11 12 13	Support letter for SB 102 are there any further comments, questions, thoughts on this? (no response) CHAIRMAN WALKER: Hearing none, could I get a motion to approve JHA-11?
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	Page 45		Page 47
1	COMMISSIONER SHOUP: I'm looking at the	1	commissioners, you know, while I sort of see this
2	resolution. It says the resolution is attaching	2	as part of my Chair duties, to monitor for stuff
3	what we're approving to send out. That's where	3	and then make these recommendations, if you guys
4	I'm	4	see stuff in this legislative session coming up or
5	MS. HODGES: Yes. You just need to include	5	frankly anywhere that you think we need to address
6	in your motion that there's authority to make	6	with something like this, I'd encourage the board
7	technical changes to the letter, typos,	7	to let me know.
8	typographical and clerical type changes.	8	I'm happy to look into it and do the
9	COMMISSIONER BROCK: Yes.	9	research. That's kind of what I signed up for as
10	CHAIRMAN WALKER: So we have a motion.	10	Board Chair.
11	Can I get a withdraw of that motion?	11	So I think it is important that we make our
12	COMMISSIONER BROCK: I withdraw.	12	voice heard.
13	MS. HODGES: Or you can amend it.	13	But, yes, I'll make sure it's electronically
14	CHAIRMAN WALKER: Yes. So now I'm asking for	14	delivered.
15	a motion to approve JHA-11 with	15	Okay. Mr. Alexander.
16	MS. HODGES: With the authority of Dwayne	16	CEO: Yes, sir.
17	to work with the Chair to make any sort of	17	Thank you, Commissioners.
18	grammatical, clerical type changes.	18	I did pass out the operation reports.
19	CHAIRMAN WALKER: Scriviner changes to the	19	If you have any questions, you can always reach
20	letter.	20	out to me.
21	So I need a motion to approve JHA-11	21	In terms of public housing, we did have a
22	coupled with or adding that the Board Chair	22	program with putting back and front porch lights
23	under the resolution, the Board Chair working via	23	in all of our communities.
24	Mr. Alexander will finalize the letter to address	24	Currently, we have Victory Pointe and
25	any scriviner errors.	25	Durkeeville right now, and we're about 77 percent
	Page 46		Page 48
1	COMMISSIONER BROCK: Yes.	1	completed on that project.
2	COMMISSIONER SHOUP: So moved.	2	Turn to Southwind. We had problems or issues
3	CHAIRMAN WALKER: Thank you.	3	over there with steps wooden steps that have
4	I have a motion. I have a second.	4	been there for years. We have installed 14 wooden
5	Any further discussion?	5	replaced 14 wooden staircases, and that job
6	(no response)	6	is currently completed.
7	CHAIRMAN WALKER: Hearing none all those in	7	And a while back we received \$123,000 from
8	favor signify by saying, "Aye."	8	HUD in the form of a we were awarded a grant to
9	Aye.	9	replace the carbon monoxide detectors in all
10	COMMISSIONER BROCK: Aye.	10	the communities. That has been done 100 percent.
11	COMMISSIONER HOROVITZ: Aye.	11	That job is completed.
12	COMMISSIONER SHOUP: Aye.	12	And, since last month, we had five REAC
13	CHAIRMAN WALKER: Any opposition?	13	inspections, and our scores are as follows:
14		14	Oaks of Durkeeville received a 90.
1	(no response)	14	Care of Barreevine received a co.
15	(no response) CHAIRMAN WALKER: That motion passes as	15	Twin Towers received a 98. Southwind Villas
15 16	· · · · · · · · · · · · · · · · · · ·		
	CHAIRMAN WALKER: That motion passes as	15	Twin Towers received a 98. Southwind Villas
16	CHAIRMAN WALKER: That motion passes as amended and modified.	15 16	Twin Towers received a 98. Southwind Villas received a 95. Forest Anders received an 86,
16 17	CHAIRMAN WALKER: That motion passes as amended and modified.  COMMISSIONER SHOUP: On that, can we get a	15 16 17	Twin Towers received a 98. Southwind Villas received a 95. Forest Anders received an 86, and Brentwood received an 82.
16 17 18	CHAIRMAN WALKER: That motion passes as amended and modified.  COMMISSIONER SHOUP: On that, can we get a copy of that once it's done via email	15 16 17 18	Twin Towers received a 98. Southwind Villas received a 95. Forest Anders received an 86, and Brentwood received an 82.  So all the ones that received 90 or better
16 17 18 19	CHAIRMAN WALKER: That motion passes as amended and modified.  COMMISSIONER SHOUP: On that, can we get a copy of that once it's done via email electronically?	15 16 17 18 19	Twin Towers received a 98. Southwind Villas received a 95. Forest Anders received an 86, and Brentwood received an 82.  So all the ones that received 90 or better will not have an inspection for the next three
16 17 18 19 20 21 22	CHAIRMAN WALKER: That motion passes as amended and modified.  COMMISSIONER SHOUP: On that, can we get a copy of that once it's done via email electronically?  Because I would like to use some of my	15 16 17 18 19 20	Twin Towers received a 98. Southwind Villas received a 95. Forest Anders received an 86, and Brentwood received an 82.  So all the ones that received 90 or better will not have an inspection for the next three years, and the ones that had scores in the
16 17 18 19 20 21 22 23	CHAIRMAN WALKER: That motion passes as amended and modified.  COMMISSIONER SHOUP: On that, can we get a copy of that once it's done via email electronically?  Because I would like to use some of my own personal relationships to try and make sure	15 16 17 18 19 20 21	Twin Towers received a 98. Southwind Villas received a 95. Forest Anders received an 86, and Brentwood received an 82.  So all the ones that received 90 or better will not have an inspection for the next three years, and the ones that had scores in the eighties will receive one in two years.
16 17 18 19 20 21 22 23 24	CHAIRMAN WALKER: That motion passes as amended and modified.  COMMISSIONER SHOUP: On that, can we get a copy of that once it's done via email electronically?  Because I would like to use some of my own personal relationships to try and make sure that gets in front of the right folks.  CHAIRMAN WALKER: It would be much appreciated.	15 16 17 18 19 20 21 22	Twin Towers received a 98. Southwind Villas received a 95. Forest Anders received an 86, and Brentwood received an 82.  So all the ones that received 90 or better will not have an inspection for the next three years, and the ones that had scores in the eighties will receive one in two years.  Turn to utilization. There has been a big push to lease up the HCV to get the vouchers out there. We have a scheduled briefing next week.
16 17 18 19 20 21 22 23	CHAIRMAN WALKER: That motion passes as amended and modified.  COMMISSIONER SHOUP: On that, can we get a copy of that once it's done via email electronically?  Because I would like to use some of my own personal relationships to try and make sure that gets in front of the right folks.  CHAIRMAN WALKER: It would be much	15 16 17 18 19 20 21 22 23	Twin Towers received a 98. Southwind Villas received a 95. Forest Anders received an 86, and Brentwood received an 82.  So all the ones that received 90 or better will not have an inspection for the next three years, and the ones that had scores in the eighties will receive one in two years.  Turn to utilization. There has been a big push to lease up the HCV to get the vouchers out

Page 49 Page 51 1 briefing. The current utilization number is at 1 appraisers to make sure that the units were in 2 93. Our VASH is at 74. 2 tip-top shape. 3 We're anticipating a closing date sometime 3 We had two meetings with the director from the first week -- approximately the 6th --4 HUD, and we had a meeting with the regional 4 5 5 with Chase. We have to get moving on that. director from VASH. And we also had a meeting 6 with the regional director from the 6 There are some things we have to follow up on 7 Veterans Integrated Services Network, 7 to aggressively get to that date, but that's 8 and we talked about the urgency of the lease up 8 moving along. 9 for the VASH program. And the key to that whole 9 I did mention before about Opportunity 10 program is referrals. 10 Housing. They came and gave a presentation. 11 So we have made some progress, but we only 11 They're working on 50 units. We looked at the 12 had two meetings. We are looking to push that 12 50 units. We're moving forward with that 13 forward to increase the VASH numbers over there. 13 HAP contract within our limits. 14 In terms of our Mainstream Program, 14 CHAIRMAN WALKER: Mr. Alexander, that's a 15 finally we're leased up 100 percent, and, 15 HAP. 16 in terms of our EH, which is emergency housing 16 We don't own those, correct? 17 vouchers, we're leased at 100 percent. 17 CEO: No, we don't own them. 18 Auditors will be scheduled --18 CHAIRMAN WALKER: We're just going to service 19 our audit -- they're here now. Berman Hopkins 19 them via a HAP contract? 20 are here now. They expect to be completed in 20 CEO: Yes. 21 April. As you know, the audit is not due to HUD 21 CHAIRMAN WALKER: Okay. 22 until June. So we are way ahead of the schedule. 22 CEO: Yes. 23 I also had a meeting with the city. 23 And, in the pipeline, we have been getting 24 I met with the deputy chief administration officer 24 swamped with phone calls from developers and 25 and the director of strategic planning on a 25 owners of these complexes. So it's coming two Page 50 Page 52 possible partnership. 1 1 2 2 What came out of a couple meetings that we We are getting phone calls from developers 3 had and the direction the housing authority is 3 who want to build on land, and then we have 4 individuals who own properties. 4 going and what the city is trying to assist in 5 affordable housing -- I'm working on a PowerPoint 5 And we totaled up in the pipeline the decent 6 to present to them. 6 deals we're looking at -- the first two, 7 At some point, we may be sitting down with 7 Normandy Townhomes and JWB -- those have been 8 the mayor, which I'm hoping that you'd be able to 8 approved by the board, but we have 11 more deals 9 sit down with us, as well, Commissioner --9 coming down the pike -- a total of \$599,000,000 --10 CHAIRMAN WALKER: Sure. 10 which brings up an additional 2400 units. CEO: -- to give that presentation. 11 11 So we have to go through the process, 12 On the good side, we closed with JBW on 12 but that's in the pipeline that we are looking at. 13 Friday. We are the recipients of 20 brand new 13 We're looking through the process --14 homes. They have given us the addresses to 14 CHAIRMAN WALKER: And, to be clear, 15 ten more in which we are scheduling appraisals for 15 that doesn't mean we're buying them. 16 those now. 16 CEO: Right. Yes. I just said, 17 But that project did close on Friday. 17 "in the pipeline subject to the board approval." 18 The team did an excellent job. General Counsel 18 I want to put that out there, but we're 19 did an excellent job. I want to acknowledge 19 looking to move this agency forward. 20 Ms. Lawsikia Hodges. 20 And, also, on a good note, it was pleasant to 21 She was adamant on the phone calls, as well 21 see the Jacksonville Housing Authority was on the 22 as Mr. Peterson, our new engineer, and as well as 22 front page of Florida Times yesterday as well as 23 Mr. Mitchell. 23 an article last week. 24 Single-handedly they went and inspected every 24 And next month we have our agency all meeting 25 single unit and followed up behind each one of the 25 mid-month, which will be second quarter of this

1 2	Page 53		Page 55
2		4	-
	year, and we have an agency all meeting.	1	a committee. I know they're going to be meeting
1 2	And, quite naturally, we would like to have you	2	this month. I guess effectively March will be
3	come speak, the employees and any other	3	their first month.
4	commissioners who would like to attend.	4	But I wanted to say just a couple, quick
5	Just let me know, because I have to make a	5	things, Mr. Alexander. I did review this report.
6	public notice of that meeting if there's more than	6	I would like to know and I think this goes to
7	one commissioner there.	7	your point previously on why some changes were
8	What's the date of that?	8	made, but it looks like correct me if I'm wrong
9	MS. PARDE: March the 9th.	9	on rent collections, I mean we're down.
10	CEO: March 9th.	10	We're into the high eighties on economic
11	And that concludes my report.	11	collections, is that right, if I'm looking at
12	CHAIRMAN WALKER: Thank you, Mr. Alexander.	12	Page 1 of your report?
13	Commissioners, do you have any questions for	13	Scrolling down to the bottom of Page 1,
14	Mr. Alexander this week or this month?	14	it looks like
15	Commissioner Brock.	15	CEO: Yes. That was the end of the first
16	COMMISSIONER BROCK: Yes.	16	quarter.
17	Mr. Alexander, we're clashing with your	17	CHAIRMAN WALKER: yes.
18	meeting.	18	CEO: End of the first quarter, yes.
19	What time is your meeting on the 9th?	19	CHAIRMAN WALKER: I mean and I presume
20	CEO: It's all day?	20	that that informed some of the changes that
21	MS. PARDE: It starts at 8:30 in the morning.	21	you're making
22	CEO: What time is your meeting?	22	CEO: That is correct.
23	COMMISSIONER BROCK: It starts at 11:45	23	CHAIRMAN WALKER: because okay.
24	CEO: What time is it over?	24	Do you know where the agency typically ends
25	COMMISSIONER BROCK: or 12:00.	25	up on economic occupancy?
	Page 54		Page 56
1	Huh?	1	CEO: For years since I've been here,
2	CEO: What time?	2	we always have been around 00 to 00 percent
1 2	COMMISSIONED PROCK: We were going to do it		we always have been around 98 to 99 percent.
3	COMMISSIONER BROCK: We were going to do it	3	CHAIRMAN WALKER: Okay.
4	for an hour.	3 4	-
			CHAIRMAN WALKER: Okay. CEO: And we're just starting to get back to
4	for an hour.	4	CHAIRMAN WALKER: Okay.
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1	Page 57		Page 59
1	CEO: Typically, when you're looking for rent	1	MS. PARDE: Highmark.
2	collection, you want it to be 100 percent,	2	CEO: Highmark, Highmark.
3	but we know 95 percent is typically logical.	3	CHAIRMAN WALKER: Highmark.
4	And it's a great point that you bring it up,	4	CEO: Yes.
5	because, when you look in terms of unit	5	CHAIRMAN WALKER: Is there a reason we can't
6	turnaround	6	self-manage that?
7	CHAIRMAN WALKER: That was my other point.	7	CEO: So here's the thing. They have about
8	CEO: unit turnaround is at 12 days.	8	300-something units over there. There is only
9	So you have most of the sites that had nineties	9	83 of them that I believe are ours not ours.
10	at the property with only two with Cs.	10	They have our residents there in public housing.
11	We have one big issue with the app, which is	11	I reached out to the vice president and
12	Lindsey Terrace, which we don't actually manage	12	spoke to the president myself several times.
13	that property. But, with the exception of that	13	They have had many years since I've been here,
14	property, that property has been typically over	14	the four years I've been here they have had
15	100 days or more.	15	troubles keeping a good manager.
16	But, if you look at all of our properties	16	The manager they have now is probably the
17	with the exception of the two properties with Cs,	17	best manager that they have had since I have been
18	the unit turnaround time is way below the HUD	18	with this agency, and they are doing a tremendous
19	threshold of ten days.	19	job of cleaning up that property.
20	HUD says, "It should be ten days."	20	We just want to keep them there for a
21	Our thought process is three to five days.	21	moment. They're cleaning up that issue over
22	But, when you have those many days so the	22	there, because we have been running across
23	logic is, when you have those many days,	23	problems day in and day out, as Commissioner Brock
24	you have to think about it from a financial	24	would know.
25	perspective.	25	She just had a tenant approach her a couple
	Page 58		Page 60
1	We just got to the 12 days just recently,	1	weeks ago that we were able to clean up, because
2	but, prior to that, we were about 24 days all of	2	they've got better management there.
3	last year 22 to 24 days.	3	But that has been in the back of my head,
4	So, when you think about a unit that's	4	to ask if we could take that off their hands to
5	occupied 30 days out of a month and you are vacant	5	manage it.
6	22 to 24 days a month and you prorate that rent,	6	CHAIRMAN WALKER: Is that a HAP contract
7	you lose a whole lot of money.	7	or Faircloth allocations?
8	CHAIRMAN WALKER: Yes. Mr. Alexander,	8	CEO: No. They are just it was agreement
9	I think this is you and I didn't get a chance	9	
10	to catch up on this when we met, but I think,	10	CHAIRMAN WALKER: Oh.
11	in looking through this in preparation for the	11	CEO: that they build this development
40	meeting, you know, from my perspective as	12	over there, and, in the agreement, they have
12	Board Chair, that number is critical to us as an	13	allowed 40 units to be dedicated to public
13			II.
13 14	operating agency.	14	housing.
13 14 15	operating agency.  And, you know, if we're not collecting what	15	CHAIRMAN WALKER: Okay. Those are my two
13 14 15 16	operating agency.  And, you know, if we're not collecting what we're billing and more importantly, if we had	15 16	CHAIRMAN WALKER: Okay. Those are my two things.
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Page 61 Page 63 CHAIRMAN WALKER: Absolutely. Let's go --1 CHAIRMAN WALKER: Okay. Yes. I think, 1 2 like I said, Mr. Alexander, this report tells the 2 we'll move into closing comments. 3 Yes, Commissioner Brock. 3 tale, right, to me. So I think, you know, 4 COMMISSIONER BROCK: Okay. I didn't know if 4 just so the agency is aware, at least from where 5 you paid attention. We had a guest that came in 5 I sit as part of the commission, I think those two 6 metrics are something we, as a commission --6 and possibly wanted to speak. 7 CHAIRMAN WALKER: I did. We'll open up 7 I know, from the Operations Asset Management 8 public comment here in a minute. 8 Committee, we'll be focused on here significantly 9 COMMISSIONER BROCK: And then I'll tell you over the next quarter to two quarters. 9 10 my other one. 10 CEO: Yes. CHAIRMAN WALKER: Okay. Perfect. 11 11 Commissioner Brock. 12 COMMISSIONER BROCK: Also, Mr. Chair, 12 So, why don't we do this? 13 to go back to what Mr. Alexander said, 13 I know we have a guest that joined us. 14 Would you like to speak? 14 we did have a resident over there that was --15 MS. PETTIFORD: Well, actually, yes. 15 first of all, he is a senior. 16 I was mostly here for Mr. Alexander, but, 16 And he was stressing, because they were 17 telling him that he was going to be evicted and 17 if you guys want to hear about some things that are going on from your actual Section 8 tenants 18 18 all of that because of the paperwork -- not on his 19 19 and how we're being treated and handled, part, but on their part. 20 then I wouldn't mind speaking to give you guys 20 But Mr. Alexander and myself was able --21 insight. Because it was pretty hectic up there. 21 were able to really dissolve that problem, 22 22 and we got a support letter, you know, from them I have issues where I've called, and I don't 23 get through to anybody for two to three days. 23 thanking the housing authority. Yeah. 24 CHAIRMAN WALKER: So, why don't we --24 CHAIRMAN WALKER: That's great. 25 ma'am, if you could, would you mind coming up 25 That's great. That's great to hear. That's great Page 62 Page 64 1 1 and giving us your name. We need your name and 2 Any other comments, Mr. Alexander? 2 address for the record so we can go through that. 3 CEO: No. 3 And we'll go ahead and open public comment 4 I just want to acknowledge the staff and 4 back up so we can hear you. 5 Ms. Dunn, who have been doing an excellent job, 5 MS. PETTIFORD: I am DeJa Pettiford. 6 as well as Ms. Kort, who's our chief At first, I wasn't planning on coming down here. 6 7 administrative officer who has been doing an 7 COURT REPORTER: I've got to hear you. 8 excellent job in helping me keep all of these 8 MS. PETTIFORD: Oh, I'm sorry. 9 things above water. 9 I'm DeJa Pettiford. I live in Hilltop 10 CHAIRMAN WALKER: Yes. Mr. Alexander, 10 Apartments here in Jacksonville on the Southside. 11 I mentioned in my article, once we went down this My concerns I was having and why I really came to 11 12 path, we had better be ready to deal with the 12 speak is I got passed around upstairs where my 13 issues were not being heard. repercussions. 13 14 CEO: Yes. 14 There is multiple times where I'll call, 15 CHAIRMAN WALKER: So thank you to senior 15 and I won't hear back for two or three days. 16 staff and to everybody working on these things. 16 And it's kind of frustrating when we call you 17 17 guys to get information or make sure that we're It's a lot. 18 We certainly opened ourselves up to 18 taken care of, and I don't feel, you know, 19 opportunity and criticism. 19 supported. 20 It was a little better when y'all did have CEO: Yes. 20 21 CHAIRMAN WALKER: So we just need to be 21 housing counselors so I knew who I was speaking 22 prepared to deal with that. 22 with. Now I just have a team, and I just get 23 23 Commissioner Brock. thrown from person to person. 24 COMMISSIONER BROCK: Mr. Chair, before you 24 And none of the information I get from 25 25 close out, I have two things I wanted to -everyone -- it's the same -- same information from

Page 65 Page 67 1 CHAIRMAN WALKER: You're not getting paid, 1 everyone. So that makes it really difficult. 2 2 Like I'm going through an issue where Commissioner. Let me be very clear. 3 COMMISSIONER SHOUP: Who's getting a stipend? 3 I was trying to move and recertify. I cannot find 4 CHAIRMAN WALKER: So, just bringing our two 4 anywhere to move within my pricing range or 5 5 in a place that I feel is safe enough for me and newer commissioners up to speed, obviously, 6 6 my child. our Resident Commissioner has different financial 7 7 considerations than what we do. I am trying to stay in the apartment that 8 I am in now. I already got the thing for my 8 And we were looking into whether or not 9 9 apartment. there's a way to offset certain costs for 10 The manager said, "Well, stay." 10 Commissioner Brock for travel and printing and 11 But I'm not getting the information I needed 11 things like that that would otherwise be covered 12 from housing, and now my lease is up technically 12 presumably by our organization. 13 tomorrow where I might be evicted when I have a 13 A while back we had thought about looking 14 four almost five-year-old son and a mother who 14 into that, and I'm looking at you, Mr. Alexander. 15 just had a heart transplant. 15 I'm not sure we ever really put a pin in that 16 So it gets really difficult, when you go 16 issue. 17 through this stuff, when you don't have your 17 Did we? 18 support. 18 I don't think we did. 19 So I'm coming here to speak with him, 19 CEO: We did. I did talk to General Counsel 20 because I don't know what the next thing to do is. 20 for that, and I think we came as close to some 21 Because I'm just getting passed around upstairs. 21 conclusion about what it was, in terms of paper 22 I sat upstairs 2 hours. I didn't really get 22 and all that other stuff. We just have to figure 23 no information. 23 it out. I think the range might have had some 24 So that's just my concerns. 24 dollar amount in there. 25 CHAIRMAN WALKER: Okay. Thank you. 25 CHAIRMAN WALKER: Could you follow-up with Page 66 Page 68 1 Mr. Alexander, I'm hoping you'll be able to OGC and come up with a proposal for the next board 1 2 step in after the meeting and assist. That would 2 meeting? 3 3 CEO: Yes 4 CHAIRMAN WALKER: That'd be fantastic. I do know that it appears -- because I know 4 5 5 Actually, if we could run that through the she mentioned, "housing counselor," which was on 6 my list of HR. 6 Finance Committee first and then bring it to the 7 7 So it appears you have an offer that's been full board, that would be much appreciated. 8 accepted for that. So we will be filling that 8 COMMISSIONER HOROVITZ: I have a question. 9 role, which can help address some of those 9 That seems very reasonable to me. 10 10 perhaps. But, is there not a way that Commissioner 11 CEO: Yes. 11 Brock can leverage resources here or at other 12 CHAIRMAN WALKER: Okay. Fantastic. 12 facilities? 13 13 Any other comments? I think that travel and gas is absolutely --14 Commissioner Brock? 14 we should do that, but, just for the cost of bulk 15 COMMISSIONER BROCK: Yes. Mr. Chair. 15 ordering paper, it would make more sense that we 16 I wanted to ask -- it's been I think like about 16 could have a space here for her or somewhere. 17 17 COMMISSIONER SHOUP: If she's -- I heard the five or six months ago. 18 18 word -- "needing printing." You had asked Mr. Alexander to look in about 19 a stipend, and I was just wondering. Because we 19 Can it not just be printed here for whatever 20 never put it back on our agenda. 20 it is, if it's housing-related? 21 CHAIRMAN WALKER: Commissioner Brock, 21 CHAIRMAN WALKER: Commissioner, I mean, 22 you have a great memory. I did, in fact, 22 is that something that would be helpful and 23 23 useful? ask about that, and that fell off my radar. 24 COMMISSIONER SHOUP: Fill me in on what we're 24 COMMISSIONER BROCK: Oh, yeah. Yeah. 25 CHAIRMAN WALKER: Okay. So I think we can 25 talking about.

Page 69 Page 71 1 look into any and all of those alternatives. 1 your sort of headquarters point. 2 I think part of the ... 2 So, you know, I think it's a board decision. 3 3 I told Dwayne -- I said, "You know, looking Go ahead, Commissioner. 4 4 COMMISSIONER BROCK: And I just wanted to at all of the other housing authorities from a 5 5 legal standpoint, I certainly -- the average say, for the most part, yeah, Mr. Alexander --6 when I come and I ask him for various things, 6 stipend is \$75 a month. I wouldn't advise you to 7 7 go \$200 a month. So, you know, go around and he does assist me when I ask. 8 CHAIRMAN WALKER: I mean not to go too 8 gather some information and see what other Florida 9 9 in detail, Commissioner, but are there specific housing authorities are doing in the realm of stipends, and go from there. 10 10 things that we should be looking at or 11 considering? 11 But, as long as we're able to tie whatever 12 12 expenses -- you know, whatever that flat amount is Mr. Alexander? 13 CEO: So I would just add typically most of 13 and it's connected to reasonable costs associated 14 with the duties that you undergo as commissioners, 14 the housing authorities I've been at --15 then I think it's legally defensible if we were 15 there has been a stipend in the sense of just say 16 16 \$50 for every meeting that all the commissioners ever to get challenged on it. 17 17 COMMISSIONER SHOUP: But, did I just hear we attend. 18 18 I think it was some rule or some statute that cannot do in-city mileage? 19 19 MS. HODGES: Correct. Because that's a General Counsel said, "We can't do it that way." 20 20 But that's normally what happens out in the state statute. And the city also has ordinance codes 21 21 industry. Most commissioners receive \$50 for 22 22 relative to travel that you're also subject to. every meeting, whether it's four meetings a month 23 CHAIRMAN WALKER: So, Commissioner Brock, 23 or however many meetings it was. It was \$50 per 24 24 if we were to assist with sort of like the supply 25 25 issue, is there still a desire or something else But I don't know what the statute is in terms Page 70 Page 72 of --1 you're looking far, as well? 1 2 COMMISSIONER BROCK: Probably like ink, 2 MS. HODGES: Yes. I'm glad you brought that 3 3 up, Dwayne. I felt like the work my office has you know, for the printer to print, because you 4 first got to print the stuff. And then we got to 4 done on this particular issue -- because I've 5 5 looked at it. Commissioner Brock asked me to look run the copies. So ... 6 6 CHAIRMAN WALKER: So we're really talking at it about five months ago. 7 7 So, just so that we're clear, your statute about a supply -- more of a logistical thing than 8 8 does allow you board members to get reimbursed it is, per se, compensation to you. 9 9 for reasonable costs and expenses associated with Is that a fair statement, or are you looking 10 10 carrying out your duties as board commissioners. for compensation, as well? 11 So that is something in your local ordinance. 11 There is no wrong answer here. 12 It dovetails off of your state statute. 12 COMMISSIONER BROCK: No. 13 So my sort of counsel is the board needs 13 MS. HODGES: There is a wrong answer. 14 to come up with what is reasonable with all of 14 You cannot get compensated --15 these comments you had in mind. 15 CHAIRMAN WALKER: Let me rephrase. 16 I mean I don't know that it's reasonable to 16 A standard -- meaning stipened -- that is 17 reimburse for paper if there is another way to 17 reasonable to offset your expenses. 18 provide that. 18 MS. HODGES: Based on your costs. 19 The comment about travel and gas --19 CHAIRMAN WALKER: Why don't I circle up with 20 well, there is a state statute that basically 20 Mr. Alexander on this and Ms. Hodges after the 21 limits the amount of reimbursement that you can 21 meeting and bat some ideas around? 22 get. 22 COMMISSIONER BROCK: Okay, okay. 23 So traveling within the city is something 23 CHAIRMAN WALKER: Any other comments from any 24 that you can't get under state statute, 24 commissioners? 25 but you can get that if you're traveling away from 25 (no response)

Page 73 CHAIRMAN WALKER: Hearing none I'll just make 1 2 one final closing comment. 3 Mr. Alexander and staff, congratulations on 4 your first acquisition. That is a yeoman's feat. 5 (Everyone clapped.) 6 CHAIRMAN WALKER: I'm looking forward to 7 hearing by the next meeting that they're fully 8 leased. So we'll now put that on the Operations 9 Team to get that done. 10 But, absent any other comments, I will go 11 ahead and call this meeting adjourned. 12 Thank you very much. 13 (Whereupon, the JHA Board of Commissioners 14 Meeting concluded at 3:11 p.m.) 15 16 17 18 19 20 21 22 23 24 25 Page 74 CERTIFICATE 2 STATE OF FLORIDA) 3 COUNTY OF DUVAL ) I, Carol DeBee Martin, Certified Court 5 Reporter and Notary Public, certify that I was 6 authorized to and did stenographically report the 7 foregoing proceedings and that the transcript to the 8 best of my ability is a true and complete record of my 9 stenographic notes. Dated this 13th day of March, 2023. 10 11 Oarol de Bu Martin 12 13 Carol DeBee Martin 14 Notary Public State of Florida My Commission: HH 038064 Expires: 12-29-2024 15 16 17 18 19 20 21 22 23 24 25